



# Lemhannas RI

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Photo : PR Bureau of Lemhannas RI

## Lemhannas RI PPRA LIII discusses National Security System of Maritime Country

**L**ocated in Dwiwarna Purwa Building, Lemhannas RI, Jakarta, on Tuesday (3/3), Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, DEA. opened the 53<sup>rd</sup> Regular Educational Course Program (PPRA LIII).....  
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# Strengthening Program of National Values for Senior and Middle-Level Diplomats



Photo : PR Bureau of Lemhannas RI

The Strengthening Program of National Values, which was organized for diplomats, was one of the efforts by Lemhannas RI to reinforce national insight among the diplomats so that they would be more well-equipped in carrying out their diplomatic duties for the national interest.

The statement was made by the Governor of Lemhannas RI Prof. Dr. Budi Susilo Soepandji, DEA in his speech during the opening of the first batch of the Strengthening Program of National Values for the Diplomats for the year 2015 in Syailendra Room, Astagatra Building, 3rd Floor, Lemhannas RI, Jakarta. (20/2)

He further hoped that the program would help the diplomats in carrying out their functions in the field of foreign relations, which were based on national values and four national consensuses, so that they could play their roles optimally in maintaining Indonesian national interests.

Meanwhile, on the same opportunity, Foreign Affairs Minister Retno Lestari Priansari Marsudi stated that as the vanguard of Indonesian national interest abroad, the diplomats needed to be equipped with strong national values, and enriched with a strong sense of nationalism so that they would not be easily influenced by external environments.

"With strong national values, the diplomats will be more confident in maintaining the national interest abroad," said Retno.

The program held by Lemhannas RI in cooperation with the Ministry of Foreign Affairs was attended by 59 Senior and Middle-Level Diplomats and high-ranking officials of the Ministry of Foreign Affairs. The Officials from Ministry of Foreign Affairs attended the meeting were General Secretary, Inspector General, Expert Staff in Management, Director of the Foreign Service School, and Director of the School of Staff and Leaders of the Ministry of Foreign Affairs. The officials of Lemhannas RI, namely Secretary of the Governing Board, Principal Secretary, Deputies, Senior Lecturers, Senior Analysts and Professional Experts, were also in attendance.

# Lemhannas RI and National Defence College of the Philippines Signed MoU

**D**ellegation of Lemhannas RI, which was led by Governor of Lemhannas RI Prof. Dr. Budi Susilo Soepandji, DEA made an official visit to the National Defence College of the Philippines (NDCP) in Manila, the Philippines, for the signing of the Memorandum of Understanding (MoU) on Cooperation in Education and Training in Areas of Defence and Security between Lemhannas RI and NDCP, Wednesday (9/2).

The MoU, which was directly witnessed by President of the Republic of Indonesia Joko Widodo and President of the Philippines Benigno Aquino III in Malacanang Palace, Manila, was signed by Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A and NDCP President Bgen. Fermin R De Leon Jr. Afp, Phd, Mnsa.

That MoU was aimed at strengthening the cooperation between the Indonesian and Philippines governments as well as to exchange information on some models and references of development in an effort to achieve the vision and mission of



Lemhannas RI to become a world class institution.

During the visit, the Governor of Lemhannas RI was accompanied by the Chief of Cooperation Bureau and the Head of International Cooperation Division of the Cooperation Bureau.

# Supreme Court Seeks to Cooperate with Lemhannas RI in Area of E-Learning

**T**he Chief of Telematics Bureau Air Commander Baskoro Alrianto, M.Sc. received a visit of a team from the Research and Development Agency of the Supreme Court. The team, consisting of Supreme Court's lecturers and high-court judges, was led by the Head of Research and Development Agency of the Supreme Court Dr. Agus Subroto, S.H, M.Hum, in Syailendra Room, 3rd Floor of Astagatra Building, Lemhannas RI, Jakarta, on Wednesday (18/20)

Agus Subroto explained that they intended to learn about Lemhannas RI's e-learning system. "Lemhannas has a good e-learning qualification," said the PPRA XLIX Alumnus.

Agus expected that the visit would allow the Supreme Court to improve its e-learning system for the education of the civil servant candidates. He further mentioned several obstacles currently being faced by the Supreme Court's Research and Development Agency where they were only able to accommodate 15% of the total number of its 8000 personnel. Therefore, some improvement in its e-learning system, added Agus, was highly needed in order to allow it to provide education and training services for all Supreme



Court employees.

On the same opportunity, Baskoro Alrianto conveyed that Lemhannas RI had utilized information technology system in order to support Lemhannas RI's performance through e-learning program, digital library and email.

# Temasek Singapore Visits Lemhannas RI



**G**overnor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, DEA received a visit of the Managing Director of Strategic and Public Affairs of Temasek Singapore Gary Ang in Executive Guest Room, 1st Floor of Trigatra Building, Lemhannas RI, Jakarta, on Tuesday (24/2)

The discussion was focused on the improvement of cooperation between two parties, especially in the area of development.

During the meeting, Gary Ang conveyed that being one of the big investment companies owned by the Singapore government, it had shares in some big companies, including in Singapore telecommunications, DBS and Singapore Airlines.

According to Gary, Temasek saw that Indonesia needed investors to carry out its development in many sectors. However, stable political condition was also needed in order to carry out such development.

Meanwhile, Budi Susilo Soepandji put forth that Indonesia currently sought to carry out comprehensive reform and development in various sectors, and therefore, the country would need investments in infrastructure, education, transportation, electricity, energy, geothermal energy, and also quality water resources sectors.

Those were, continued Budi Susilo Soepandji, very potential and strategic sectors to be developed and managed effectively and efficiently.



# Strengthening National Resilience through Eagle Award Documentary Competition 2015

**T**he National Resilience Institute of the Republic of Indonesia (Lemhannas RI) considers the development of national insight among young generation as a challenge and strategic issue in strengthening national resilience. The notion was stated by Lemhannas RI Governor Prof. Dr. Ir. Budi Susilo Soepandji, DEA when welcoming Metro TV's Eagle Institute Indonesia Team at the Nusantara II Room, Trigatra Building of Lemhannas RI, on Monday (23/2).

He further elaborated that the program was very relevant to the Indonesia's current conditions amid diminishing national values and weakening Pancasila ideology. Through the Eagle Awards Documentary Competition 2015, he expected that the collaboration of Lemhannas RI and Metro TV's Eagle Institute Indonesia Team would serve as an effective publication tool to disseminate the national values to the public at large.

During the discussion, the Metro TV's Eagle Institute Indonesia Team expressed its intent to work together with Lemhannas RI in



Photo : PR Bureau of Lemhannas RI

organizing the Eagle Awards Documentary Competition 2015's series of activities, such as road shows, selection process and quarantine.

Lemhannas RI, as conveyed by the Governor, welcomed the proposal by the Metro TV's Eagle Institute Indonesia Team and suggested that the judging team should not merely assess the end result of the documentaries, but it should also put the participants' characters as one of the assessment indicators.

The meeting was attended by the Secretary of the Governing Board, Principal Secretary, Deputies, Deputy Coordinator of Senior Lecturers, Deputy Coordinator of Senior Analysts, Inspector and Chiefs of Bureaus under the Office of the Principal Secretary.

## Lemhannas RI and Paramadina University Sign Memorandum of Understanding (MoU)



Photo : PR Bureau of Lemhannas RI

**L**emhannas RI has established cooperation with Paramadina University through the signing of a Memorandum of Understanding (MoU) with the university on Wednesday (25/2) in Jakarta. The MoU was signed by Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, DEA and Rector of Paramadina University Prof. Firmanzah, Ph.D. at the Nusantara II Room, 1st Floor of Trigatra Building, Lemhannas RI, Jakarta.

In his remarks, Budi Susilo Soepandji conveyed that the signing of the MoU would mark the beginning of a new phase in cooperation between Lemhannas RI and Paramadina University.

He further added that the cooperation had an important significance for both parties in improving their capacity and capability in accordance with their respective duties and functions.

"This newly established cooperation is expected to develop Lemhannas RI's work network in improving the quality of human resources with strong national values, information exchange and also studies concerning national resilience," said Budi Susilo Soepandji.

He hoped that such cooperation would contribute to significant development of quality and competitive Indonesian human resources in order to build robust national resilience.

The event was also attended by Deputy Governor of Lemhannas RI Air Marshal Dede Rusamsi, S.E, M.M, Secretary of the Governing Board Dr. Ardi Pardinata, S.H, M.Si., Principal Secretary Police Commissioner General Drs. Suhardi Alius, MH, Deputies, Directors, Bureau Chiefs of Lemhannas RI, as well as Paramadina University officials.

# Governor of Lemhannas RI Inaugurates 12 New Echelon Officials



Photo : PR Bureau of Lemhannas RI

**G**overnor of the National Resilience Institute of the Republic of Indonesia (Lemhannas RI) Prof. Dr. Ir. Budi Susilo Soepandji, DEA officially inaugurated Echelon I, II, III and IV officials at the Dwi Warna Purwa Room of Lemhannas RI, in Jakarta, on Thursday (16/4).

In his speech, Budi Soesilo Soepandji hoped that the newly inaugurated echelon officials would demonstrate their high dedication and loyalty to improve Lemhannas RI's organizational performance by giving their best services to the institution according to their respective roles and functions.

"I have my great hope for all new inaugurated echelon officials in pushing for Lemhannas work performance through transfer and rotation of officials, as a part of organizational process, in boosting personal capacity and capability," he said.

The echelon officials being inaugurated were 1) Maj. Gen. M. Nasir Majid as Deputy for the Education of National- Level Leaders, 2) Rear Admiral Ir. Yuhastihar as Deputy for the Strengthening of National Values, 3) Commodore Dicky Yuniarto as Senior Lecturer in Geopolitics and National Archipelagic Outlook (Wawasan Nusantara), 4) Commodore FX. Agus Susilo as Senior Lecturer in Security and Defence, 5) Commodore Dedy Yulianto as Senior Lecturer in

Strategies, 6) Commodore Ir. Muhammad Suyanto as Director for the Strengthening of Constitutional Values and National System, 7) Commodore Ir. Rusmali Anggawiria as Director for Educational Evaluation, 8) Colonel Arh Muhammad Hasyim, S.Sos. as Director for Economic Studies, 9) Drs. Subhan, M.Sc. as Junior Associate Analyst in National Archipelagic Outlook (Wawasan Nusantara), 10) Alan Suherlan S.H, M.H. as Head of Alumni, Educational Selection and Legal Division of Cooperation Bureau 11) Lieutenant Col Kes. drg. Indra Fachrudy as Head of Employees Welfare and Health Service Subdivision of General Affairs Bureau, and 12) Bambang Iman Aryanto, S.T, M.Sc. as Head of Information and Publication Subdivision of Public Relations Bureau.

Meanwhile, the five outgoing officials were Rear Admiral Ir. Leonardi, M.Sc. who was appointed as Expert Staff of the Navy Chief of Staff Rear Admiral Susanto as High-Ranking Officer of TNI Navy Headquarters, Rear Admiral Wardiyono Suwaryo as Special Staff of the Chief of Navy Staff, Commodore Petrus Padmardjo, S.E. as TNI Deputy Chief Spokesman.

The position handover ceremony was also attended by Deputy Governor of Lemhannas RI Air Marshal Dede Rusamsi, SE, MM, Secretary of the Governing Board Dr. Ardi Partadinata, MH, M.Si, Senior Lecturers, Senior Analysts, Professional Experts and several members of the management board of the Association of Members' Wives (PERISTA).

# RRI Interactive Dialogue RRI with MFA Senior and Middle-Level Diplomats



Photo : PR Bureau of Lemhannas RI

**D**uring an interactive dialogue held jointly by Lemhannas RI, Ministry of Foreign Affairs (MFA) and Radio of Republic of Indonesia (RRI), the Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, DEA said that diplomats played important roles in the arena of international relations. “The diplomats are the representatives of our country abroad,” said Budi Susilo Soepandji during the dialogue held in Syailendra Room, Astagatra Building, Lemhannas RI, on Thursday (26/2)

Therefore, he went on to say that the diplomats needed to join the strengthening program of national insight held in Lemhannas RI in order to help them encounter difficulties in carrying out their duties, such as, the negative sentiments coming from certain countries toward Indonesia over the case of death penalty for drug dealers as widely reported recently in mass media.

Meanwhile, one of the discussion participants, Rheinhard Sinaga, said that the strengthening of national insight program, which adhered to the four basic consensuses, namely Pancasila, the 1945 Constitution, the Unitary State of the Republic of Indonesia principle, and Unity in Diversity principle, were very important

considering the Indonesian foreign affairs that the diplomats had to take care of abroad. Moreover, continued Rheinhard, the strengthening of national insight program could enhance the participants’ love of their country.

According to RRI Director Rosarita Niken Widiastuti, there had been some changes in Indonesia’s foreign policies toward a more strict and pragmatic approach, which required a high initiative. One of which was in the domain of law enforcement.

Furthermore, she continued, saying that Indonesia was currently in a situation of drugs abuse emergency so that a high commitment of all parties were required in the fight against drugs abuse.

The interactive dialogue program, which was followed by the MFA diplomats and hosted by the Radio of Republic of Indonesia broadcaster Maulana Isnarto, was attended by secretary of the governing board, principal secretary, deputies, senior lecturers, senior analysts, professional experts, MFA secretary general and officials as well as the RRI director.



Photo : PR Bureau of Lemhannas RI

## Lemhannas RI Explores Cooperation with BNP2TKI

**G**overnor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandi, DEA received a visit of Head of the Agency for the Placement and Protection of Indonesian Migrant Workers (BNP2TKI) Nusron Wahid and his staff members at the Executive Guest Room on 1<sup>st</sup> Floor of Trigatra Building, Lemhannas RI, Jakarta, on Friday (27/2).

On the opportunity, the Governor was accompanied by Lemhannas RI Deputy for the Education of National-Level Leaders Maj. Gen. TNI M. Nasir Majid, Deputy for the Strengthening of National Values Rear Admiral TNI Ir. Yuhastihar and Head of Public Relations Bureau Commodore E. Estu Prabowo, M.Sc.

According to Nusron Wahid, the meeting was an initial step aimed at exploring the opportunities for cooperation between BNP2TKI and Lemhannas RI, especially in the Strengthening Program of National Insight for Indonesian workers who would work overseas.

Furthermore, he continued saying that the Indonesian workers to depart the country would usually receive final briefings from BNP2TKI on legal and cultural aspects of their destination countries. Apart from those two aspects, he recognized the significant importance of strengthening the workers' sense of nationalism as provided by Lemhannas RI. On that opportunity, Nusron Wahid also conveyed BNP2TKI's request for cooperation with Lemhannas RI in providing a similar program for Young Ulema Group members.

Budi Susilo Soepandji welcomed positively the BNP2TKI's request to develop further cooperation with Lemhannas RI, saying that BNP2TKI was one of strategic agencies in the country. At the end of the meeting, both parties agreed to hold Training of Trainers (ToT) for BNP2TKI instructors who were in charge of giving final briefings to Indonesian worker before they departed to their counties of destination.



Photo : PR Bureau of Lemhannas RI

## Taruna Nusantara High School Visits Lemhannas RI

**A** group of students and management team of Taruna Nusantara High School had visited Lemhannas RI on Monday (2/3). They were received by the Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, DEA in Gajah Mada Auditorium, 4th Floor of Pancagatra Building, Lemhannas RI, Jakarta.

According to the Headmaster of the Taruna Nusantara High School Major General (Ret.) Puguh Santoso, S.T, M.Sc. the visit to Lemhannas RI, as a part of study tour, was intended to inspire the students with the values of leadership, heroism, nationalism, culture as well as to improve the student's knowledge of national archipelagic outlook.

At the event which was attended by the Chairman of Parents Association Lieu. Gen. Lodewijk Freidrich Paulus, Brigadier General (Ret.) Wahid Hidayat, S.I.P. along with Taruna Nusantara High School staff members, Principal Secretary Police Commissioner General Drs. Suhardi Alius, M.H., Deputy for the Strengthening of National Values Rear Admiral Ir. Yuhastihar, Chief of Public Relations Bureau Commodore E. Estu Prabowo, M.Sc., and also Lemhannas RI officials, Budi Susilo Soepandji delivered a presentation on the National Archipelagic Outlook.

"It is expected that with strengthened national archipelagic outlook, the students of Taruna Nusantara High School will be able to develop a resilient mindset and attitude, environment and unity in order to protect the unitary state of Indonesia," said Budi Susilo Soepandji.

This event was followed by 341 students of Taruna Nusantara high School, consisting of 96 boys and 245 girls. They were accompanied by 53 staff members of the Taruna Nusantara High School.



# Lemhannas RI PPRA LIII discusses National Security System of Maritime Country



Photo : PR Bureau of Lemhannas RI

**L**ocated in Dwiwarna Purwa Building, Lemhannas RI, Jakarta, on Tuesday (3/3), Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, DEA. opened the 53<sup>rd</sup> Regular Educational Course Program (PPRA LIII).

In his opening remarks, Budi Susilo Soepandji said that Lemhannas RI had duties to prepare national leadership cadres who had integrative way of thinking and national character, universal point of view, national insight and good problem-solving skills through the education and strengthening programs that it provided.

He hoped that the education participants would be able to adjust themselves physically or mentally during the course, manage their time efficiently and also uphold academic ethics and integrity.

The PPRA LIII program will be held for 7.5 months, consisting of one-month distance learning (off-campus system) and 6.5-month-on-campus learning in Lemhannas RI. The PPRA is scheduled to be closed on October 29, 2015.

The education programs include Introduction to Strategic Objects, Domestic Strategic Studies (SSDN), Overseas Strategic

Studies (SSLN), National Management System, Individual Working Paper and national seminar that will be held by PPRA participants with the theme "Improving Indonesia's National Security System toward a Sovereign Maritime Country".

The 53 PPRA is followed by 111 participants from Institutions, state ministries and institutions, attorney general's office, supreme court, state universities, provincial governments, Private Higher Learning Institutions Coordinating Bodies (Kopertis), LPP RRI, National Commission on Violence against Women, state-owned companies, Chamber of Commerce and Industry (KADIN), Indonesian Army, Navy and Air Force, National Police and also representatives from several friendly countries, such as Sri Lanka, Cambodia, Thailand, Singapore, Papua New Guinea, Australia, Myanmar, Timor Leste and Zimbabwe.

Besides Lemhannas RI officials, the event was also attended by Navy Chief of Staff, Air Forces Chief of Staff, Deputy Governor of Jakarta, Deputy Governor of Gorontalo and several high-ranking military and police officers as well as representatives from Coordinating Ministry of Political, Legal and Security Affairs and Attorney General's Office.

# Lemhannas RI and RSIS Discuss Maritime Issues



Photo: PR Bureau of Lemhannas RI

In a discussion themed “Developing Indonesia as a Maritime Power: Problems and Prospects,” which was held on Tuesday (3/3) in Lemhannas RI, Prof. Geoffrey Till from the S. Rajaratnam School of International Studies (RSIS) put forth in his presentation that the most recent development had seen some countries starting to change their national orientation from being agricultural and industrial-based countries to maritime-based ones, including Indonesia.

Till later affirmed that such a shifting orientation required special attention, particularly in the planning and managing of Indonesia’s maritime potential resources in its effort to become a strong maritime country.

According to him, there were four important decision levels needed in order to develop Indonesia into a strong maritime country. First, establishing national security policies. Second, determining national strategy and its allocated resources. Third, determining military strategy and its allocated resources. Fourth, determining navy military strategy and its allocated resources.

Furthermore, Till explained that the first-level decision was concerned with national security council, lack of knowledge

and awareness of maritime sector, unknown future of maritime sector, civil-military relations and macroeconomic policy. The second-decision level was concerned with directions of general policy, general maritime policy and level of resources. The third-decision level was concerned with public services apparatus, inter-services relations and representation in competition. Meanwhile, the fourth-decision level was concerned with navy and maritime approach, industrial capacity, planning and roadmap realization.

“If all the four important decision levels cannot be managed well, the Indonesia’s maritime potential power could be weakened,” added Till. In order to solve such problems, Till suggested a synergy be developed between maritime policy and effective resources allocation.

The discussion between Lemhannas RI and RSIS was led by Deputy for Strategic Studies Prof. Dr. Ir. Djagal Wiseso Marsono, M.Agr. and moderated by Professional Expert in Diplomacy and International Relations of Lemhannas RI Rear Admiral (Ret.) Surya Dharma. The event was also attended by Chairman of University of Indonesia Alumni Association, senior lecturers, senior analysts, professional experts, and echelon officials of Lemhannas RI.

# Swiss German University Carries Out Strategic Study on National Leadership in Lemhannas RI

Expert Professional in National Leadership (Ret.) Albert Inkiwang conveyed in his presentation that leadership was one of fundamental factors determining the national resilience of a country during a discussion themed "National Leadership: Opportunity or Threats towards Indonesia National Resilience?" in front of Master's program students of the Swiss German University at Syailendra Room, 3<sup>rd</sup> Floor of Astagatra Building, Lemhannas RI, Jakarta, on Thursday (5/3).

Furthermore, he continued, a leader played a strategic role in maintaining the unitary state of the Republic of Indonesia and determining the course of the nation's future.

According to him, a leader must have the courage and strong nationalism in order to solve various national issues, such as violation of human rights and genocide, poverty, contagious diseases, nuclear,

radiology, biological weapons, terror acts and crimes.

Meanwhile, the Dean of Engineering and IT Faculty of Swiss German University Dr. Ir. Gembong Baskoro, M.Sc. put forth that students, as Indonesia's future leaders, needed to be equipped with leadership skills.

He further expressed his hope that those students would be able to develop a comprehensive, integral and holistic way of thinking and to act as a statesmen, while maintaining their identity as Indonesian citizens.

The discussion, which was moderated by Senior Lecturer in Leadership Dr. H. Dharma Kusuma, M.Si., was attended by 21 students of Master's program in Mechanical Engineering and 21 students of Master's program in Information Technology of the Swiss German University.



Photo : PR Bureau of Lemhannas RI



# Ministry of Trade, Lemhannas RI and LAN RI Agree on Developing State Civil Apparatus Competency



Photo: PR Bureau of Lemhannas RI

**G**overnor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, DEA, Minister of Home Affairs Tjahjo Kumolo and Head of the Institute of State Administration (LAN) Prof. Dr. Agus Dwiyanto, M.P.A. signed a Memorandum of Understanding (MoU) on the Development of Competencies of the State Civil Apparatus (ASN) at the Auditorium of F Building, Ministry of Home Affairs, Monday (9/3).

Tjahyo Kumolo said that the MoU had long been initiated, and that it was one of the concrete measures to accelerate the mental revolution, especially among the government apparatus, which would then be expected to spread to the entire Indonesian people.

“The implementation of mental revolution, as a form of national character building, is the core of the central value system for the enlightenment of all national components. The national cultural values must be manifested in one’s daily life activities and in concrete actions through work discipline, law obedience and humility. Besides, we are also expected to be a role model in our environment and offer our best services in the community,” explained Tjahyo Kumolo.

Meanwhile, according to Budi Susilo Soepandji, the development of excellent state civil apparatus, which was aligned with the developing dynamics and the public demand for government’s transparent and accountable performance in the framework of bureaucratic reforms, needed to be managed strategically according to the proper management of human resource development.

“The competence of state civil apparatus needed to be developed optimally in order to create excellent state civil apparatus that is in line with the changing dynamics,” explained Budi Susilo Soepandji.

The newly established cooperation, continued Budi Susilo Soepandji, would further expand the work networks in harmonizing the policies, studies and innovations as well as the development of the state civil apparatus competence in the organizing of the strengthening program of national values for national resilience.

Head of LAN Agus Dwiyanto hoped that the MOU would serve as a starting point for the three parties to carry out further development in education, studies and agencies in order to improve the competence of state civil apparatus and its mapping in each region.

Prior to the signing of the MoU, the Ministry of Home Affairs carried out an inauguration ceremony of Building F of the Agency of Human Resource Development, which was then continued with the opening of the Education and Coordination Training for Heads of Education and Training Agencies throughout Indonesia.

The signing ceremony was also attended by officials from the Ministry of Home Affairs, Lemhannas RI and LAN RI. The three parties hoped that the MoU signing could be followed up immediately through more concrete and consistent work programs so that a government based on national insight could be created.